

# Day 1: Finance cluster session 18 September 2025

Financial mechanisms for the biotrade sector: the example of marula fruit





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# Case study:

Main findings of a study: Finance innovation in the biotrade: Mapping, analysing and advising on financial instruments for small biotrade businesses in Namibia and South Africa





# **Setting the scene for biotrade**

Valorisation of in situ and cultivated genetic resources

















BORSTOL Cough Remedy. Ref. No.: G907 (Act 101/1965). Each 10 ml of emulsion contains: 29 mg ammonium chloride, 0,1666 ml infusion senegae conc., 0,0572 ml infusion buchu conc...), 2135 ml camphor, 0,4453 ml tinct. cinchona co. sine serpentaria, 0,3125 ml balsam sulphuris and 0,3125 ml turpentine oil. S0 BORSTOL Linctus – Peppermint Flavour. Reg. No.: Y/10.1/53. Each 10 ml of emulsion contains: 200 mg guaiphenesin. S0 BORSTOL Linctus – Orange Flavour. Reg. No.: Y/10.1/52. Each 10 ml of emulsion contains: 200 mg guaiphenesin. Trademarks are owned by or licensed to the Aspen Group of companies. © 2023 Aspen Group of companies or its licensor. All rights reserved. Marketed by Pharmacare Limited t/a Aspen Pharmacare Co. Reg. No.: 1898/000252/06. Healthcare Park, Woodlands Drive, Woodmead, 2191. Website: ZAR-NKN-04-22-00010 09/2022; Legals: ZAR-AAP-01-23-00001 02/2023

Healthcare. We Care.











#### **INGREDIENTS**



#### **INGREDIENT HEROES**







ALOE

**SPEARMINT** 

**BAOBAB** 

#### **INGREDIENT LIST**

Aqua (Water), Cocamidopropyl Betaine, Aloe Barbadensis (Aloe Vera) Leaf Extract\*, Glycerin, Coco-Glucoside, Xanthan Gum, Glyceryl Oleate, Inulin\*, Adansonia Digitata (Baobab) Fruit Extract\*, Citric Acid, Aspalathus Linearis (Rooibos) Leaf Extract\*, Benzyl Alcohol, Dehydroacetic Acid, Tocopherol, Helianthus Annuus (Sunflower) Seed Oil, Cananga Odorata (Ylang Ylang) Flower Oil, Methyl Anthranilate\*\*, Mentha Viridis (Spearmint) Leaf Oil, Citronellol\*\*, Linalool\*\*, Limonene\*\*, Benzyl Benzoate\*\*

\*Ingredients from Organic Farming

\*\*Component of Natural Essential Oils

99.5% of the total ingredients are from Natural Origin









Source: Gustav Heess (offtaker of marula oil from Namibia)



Source: eBAY
The Body Shop (TBS) uses marula oil from
Namibia in many of its products



Source: Rossmann lifestyle centres Germany





# **The SMME Context**

Valorisation of in situ and cultivated genetic resources



# Importance of definitions, terminology

When carrying out this study it became clear that the definition of "biotrade" was important to clarify.

In Southern Africa "biotrade" is specifically understood in terms of legislation and regulations arising out of National implementation of the Nagoya Protocol.

Table 1: Terms and Abbreviations Used to Describe Financing of the Biotrade Sector in the Context of this Study

TERM OR ABBREVIATION	DEFINITION OR DESCRIPTION
ABS	Access and Benefit-sharing as required by national legislation and regulations in countries who are signatories to the Convention on Biological Diversity and the Nagoya Protocol (Source: CBD)
BIODIVERSITY	Biodiversity is the natural capital base for a sustainable economy. The conservation of biodiversity and the sustainable use and trade of biodiversity-derived products and services can provide countries valuable opportunities for economic development and improvement of livelihoods. (Source: UNCTAD)
BIOTRADE	BioTrade is when a product or service sourced from native (indigenous) biodiversity is commercialised and traded in a way that respects people and nature. (Source: UNCTAD)  Commonly used in Southern Africa to refer to trade in indigenous natural plant products
FINANCIAL INSTRUMENT(S)	A product that is connected with the way in which one manages and uses one's money, such as a bank account, a credit card, insurance, etc.
FINANCIAL INSTRUMENT(S)	(Source: Cambridge Dictionary)
FINANCING MECHANISM	A mechanism for the provision of financial resources on a grant or concessional basis, including for the transfer of technology.

(Source: UNFCCC, Article 11, para 1)

Essentially "biotrade" refers to indigenous plant and tree species. Outside of the biotrade sector in Southern Africa "biotrade", and "BioTrade" could include trade in, and processing of, organic mangoes grown with a biodiversity conservation metric like "tiger friendly". This led us to understand these related but not identical sectors calling them "adjacent" sectors.



## **Definitions for SMMEs and cooperatives are diverse**

### **Namibia**

- Informal and survivalist enterprises are not included in this definition.
- 2 types of cooperatives: workers' or services
- For cooperatives, >51% of the transactions must be led by or benefit its members
- Support to cooperatives are guided by Ministry of Agriculture, Water, Fisheries & Land Reform
- Support to MSMEs is guided by Ministry of Industrialisation, Mines and Energy
- MSMEs are defined as follows:

Size of enterprise	Total full-time equivalent of paid employees	Total annual turnover
Medium	31-100	<500,000 EUR
Small	11-30	<150,000 EUR
Micro	0-10	< 15,000 EUR

### **South Africa**

- Cooperatives and SMME are classified as small businesses
- Informal and survivalist enterprises are not included in this definition.
- Support to both cooperatives and SMMEs is guided by Department of Small Business Development, and Department of Trade, Industry and Competition
- Small businesses are defined as follows:

Size of enterprise	Total full-time equivalent of paid employees	Total annual turnover	
Medium	51-250	<1,750,000 EUR	
Small	11-50	< 850,000 EUR	
Micro	0-10	< 350,000 EUR	



# SMEs as part of the solution

- Widespread impact and significant presence to implement sustainable practices at local and global scale:
- *Scale and number* income and employment
- Local presence ecosystem managers
- Agility new practices & adapt
- Innovation new business models, products and services
- Connection to communities
- Utilisation of traditional / indigenous knowledge and products – biodiversity-friendly behaviour
- Sustainable markets responsive to growing demand
- Regulatory compliance more agile → reducing risks
- Resilience towards macro-shocks





Source: UEBT





# **Biotrade Business Models**

Typology and Business Models of SMMEs in Biotrade in the Southern African Region



# Typology and Business Models of SMMEs in Biotrade in the Southern African Region

#### **Primary Producers:**

- directly involved in the extraction or harvesting of biological resources.
- Examples: Small-scale organic/ certified producers (rooibos, buchu, pelargonium), community-based natural resource management groups (marula, devil's claw, manketti)

#### **Processors:**

- raw biological resources are transformed into value-added products or basic ingredients
- Examples: Herbal supplement manufacturers (pelargonium, devil's claw), essential oil distillers (Commiphora), organic food processors (rooibos tea, baobab fruit pulp)

#### Service Providers:

- providing services related to biotrade, such as wildlife conservation services, and consulting on sustainable practices
- Examples: community support organisations (WWF, NNF, Greater Sekukhune Cooperative), business support organisations (WESGRO, CECOSA, NANCi, NDCEAT)

#### **Retailers and Distributors:**

- marketing and selling biotrade products, often focusing on niche markets that value sustainability, organic certification, and fair trade.
- Examples: locally devil's claw exporters, rooibos "board"; European partner The Body Shop

### Research and Development Enterprises:

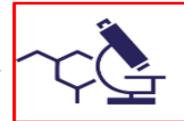
- research, product development, and innovation, including bioprospecting.
- Examples: local CRIAA (resource Y), Parceval (resource X)



# **Biodiversity-based Value Chain - from field to consumer**











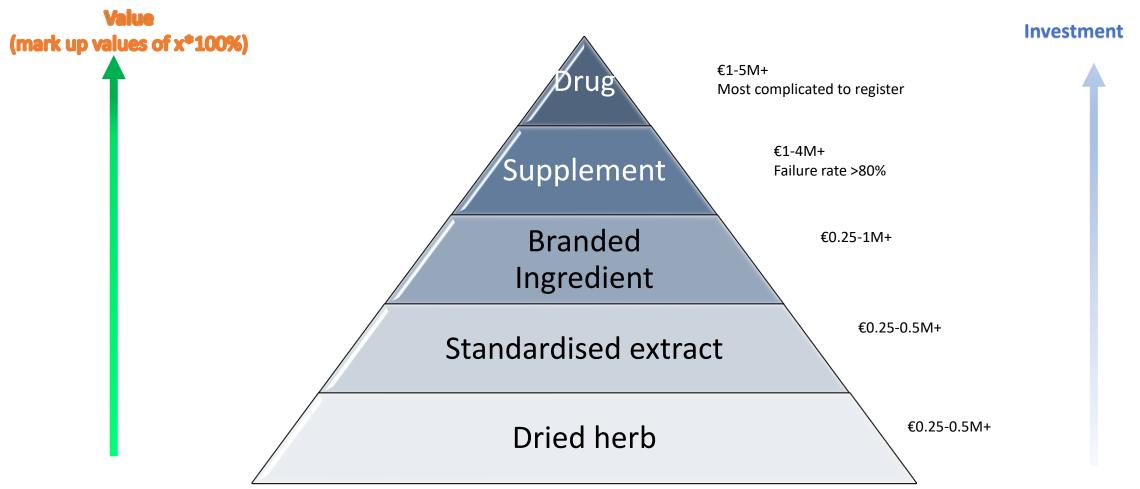








# Value Chain and Entry levels to the (Export) Market







# **Funding Requirements for Biotrade Businesses**

Due to the plethora of compliance requirements, consequential financing mechanisms are needed.

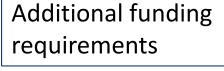


# "Typical" funding and the additional finance requirements for SMME in biotrade?

# Conventional / Traditional Funding

Operations finance
Start-up capital
Expansion capital
Working capital
Employees and Benefits
Emergency fund
General business compliance

	Asset finance
[	Debt repayment
(	Cost of Sales
ſ	Market research, marketing
á	and market access
٦	Technology and Equipment
L	Logistics
E	Equity



### Sector-specific funding

Research, Development and Innovation

Mandatory compliance (GMP, safety dossiers, permits, etc.)

Market compliance (organic certification, etc.)

Contingency planning



- ABS compliance
- Building new supply chains
- Access to new markets
- Building industry and consumer awareness



Source: Dagmar Honsbein

# Financing Dynamics in the Biotrade Sector: Bridging the Gap Between SME Demand and Financial Supply

Aspect	Demand Side (SMEs in Biotrade)	Supply Side (Financial Institutions/Funders)
Financing Types	<ul> <li>Working capital for daily operations</li> <li>Investment in sustainable practices</li> <li>Funding for market access and product development</li> <li>Technical assistance for financial management</li> </ul>	<ul> <li>Focus on conventional lending products</li> <li>Short-term financing focus</li> <li>Limited provision of non-financial support (e.g. TA)</li> </ul>
Typical Investment Areas	<ul> <li>Sustainable sourcing and resource management</li> <li>Development of nature-based products in food, cosmetics, and wellness sectors</li> <li>Marketing for ethical and green markets</li> <li>Compliance with standards</li> </ul>	- Preference for traditional sectors with predictable returns - Investment in large-scale projects with high financial returns - Limited participation in niche sectors like biotrade
Eligibility Criteria	<ul> <li>Often lack collateral and credit history</li> <li>Small-scale may fall below revenue/asset thresholds</li> <li>Require flexible and inclusive financing criteria</li> </ul>	<ul> <li>Require high-value collateral and financial track record</li> <li>Favour established businesses</li> <li>Stringent criteria that exclude smaller/informal actors</li> </ul>
Terms and Conditions	<ul> <li>Need affordable rates reflecting social/environmental imparts</li> <li>Flexible terms aligned with seasonal or irregular income cycles</li> </ul>	- Higher interest rates due to perceived risks - Standardised repayment terms often incompatible with SME realities - Pressure for short-term returns
Risk Perception	<ul> <li>Require recognition of sustainability benefits</li> <li>Need risk-sharing tools (e.g., guarantees, blended finance)</li> </ul>	<ul> <li>Perceive biotrade as high-risk due to lack of collateral and market volatility</li> <li>Minimal deployment of de-risking mechanisms</li> </ul>
Alternative Financing	<ul> <li>Demand for innovative financing (impact investing, crowdfunding, green bonds)</li> <li>Need support for innovation and sustainability</li> </ul>	<ul> <li>Limited offerings in alternative finance</li> <li>Traditional lending dominates</li> <li>Low institutional readiness to develop impact-oriented instruments</li> </ul>

Source: Dagmar Honsbein



# A new approach for the Biotrade Sector is required

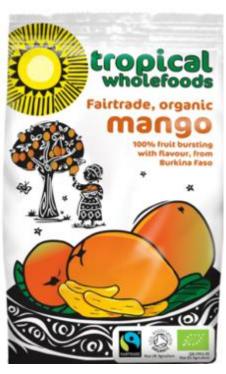
Sectors Adjacent to Biotrade already attract large scale finance. What can we learn here?



# **Sectors adjacent to Biotrade**

- Agroforestry
- Organic agriculture
- Fair-trade
- Regenerative agriculture
- Agricultural practices linked to biodiversity or conservation indicators
- Agriculture and forestry leading to carbon sequestrations with carbon credits and biodiversity credits opportunities for investors
   Nature-based Solutions
- Agriculture and forestry leading to climate change mitigation and adaptation
- Nature-positive transitioning using renewable energy







# Why focus on SMEs in Biotrade?

- Large Collective Impact:
- Even small changes can be implemented quickly, leading to significant positive impacts on biodiversity.
- Collective effects lead to sustainable biodiversity
- Catalysts for Change:
- Upstream and downstream influence
- Larger corporations, suppliers, and customers, depend on SMMEs creating a ripple effect that promotes biodiversity conservation.
- Targeted Support and Scalability:
- Governments, NGOs, and international organisations can provide targeted support (e.g., training, financial incentives, certification programs)
- Support is easily scalable and replicable across the board.
- Job Creation and Sustainable Development:
- Targeted support to SMMEs in biodiversity-friendly sectors can drive job creation, rural development, and poverty alleviation.
- Efforts can easily be aligned to Sustainable Development Goals and the Global Biodiversity Plan(s)



# The Strengths of and Opportunities for SMEs in Biotrade



## Sustainability

Conservation / protection of biodiversity



# Global Sustainability Goals

Alignment to SDGs & GBF



### **Rural Development**

Fosters job & livelihood creation and partnerships



### **Green Finance Options**

Presents option for sustainable funds with appropriate M&E, Reporting



#### **Innovation**

Sustainable use of resources and innovation strengthen the sector



### **Market Demand**

Increasing demand for sustainably sourced, traceable products





## **Lessons Learnt & Conclusions**

Despite promising opportunities in biotrade markets, most financing instruments fail to meet the nuanced realities of biodiversity-based SMEs—highlighting the urgent need for tailored, blended finance solutions, mutual learning between finance and biotrade actors, and a clearer distinction between general SME barriers and biotrade-specific constraints.



## **Blended Finance: An Ecosystem**

An ecosystem of funds, banks, Development Finance Institutions (DFIs), development organizations, and other stakeholders can collaboratively support a sector by creating a robust network of blended finance opportunities and services.

### In such an ecosystem:

- Contribute technical assistance, grants, and capacity-building support.
- Work on the ground hand in hand with the MSMEs.
- Ensure the maintenance of ESG compliance.

Development
Organisations and
NGOs

**Government Agencies** 

- Establish favourable policies and regulations, creating an enabling environment for investment.
- Tax incentives, subsidies, and legal reforms help de-risk investments and support sector development.

- Provide financing and guarantees, often offering concessional loans, risksharing mechanisms, or credit enhancements to attract private investors.
- DFIs, a crucial role by offering patient capital.

Funds and Private Investors

- Bring capital, seeking returns while being drawn to sectors with high impact potential
- These funds benefit from reduced risks due to support from public and development actors.

**Banks and DFIs** 

=> leveraging strengths - sharing of risks - aligning of incentives - creating a pipeline of investable initiatives By pooling resources, coordinating efforts, and reducing entry barriers, these stakeholders can catalyse sustainable impact in a way that none could achieve independently.



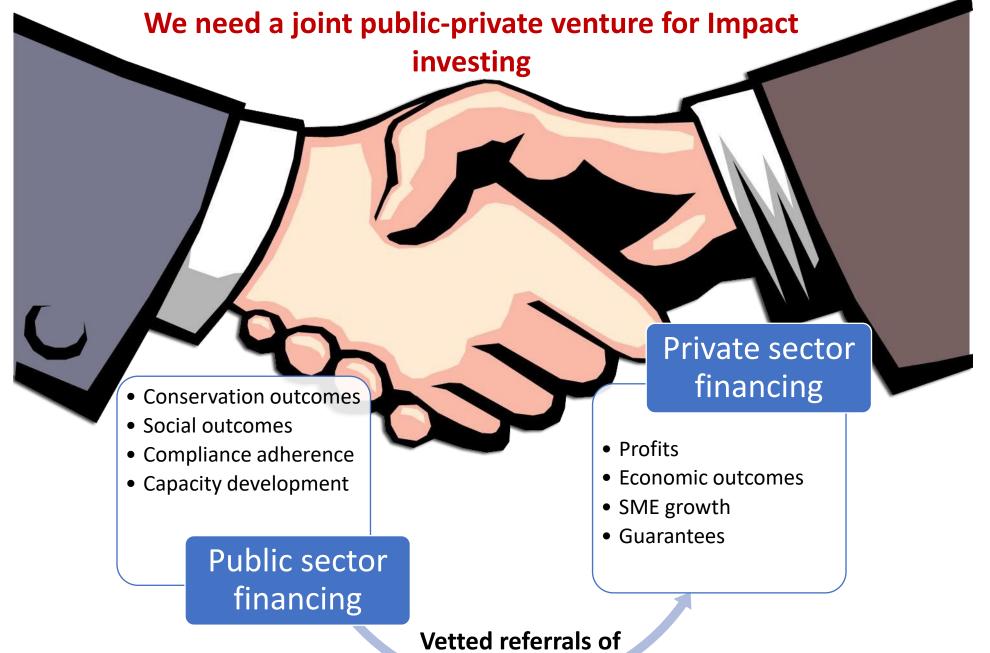


# Building a pipeline of SMEs within the biotrade sector



- Assessment of SME's stages within the business life cycle based on management practices and their positioning within the Value Chain.
  - What are the key characteristics that positions the SME in each of these categories?
  - What are the key criteria for graduation from one category to another?
  - Who can provide support in each of these categories
  - Public v/s Private funding
    - Public funding models most likely supports 1 & 2 mostly
    - Private funding institutions only gets interested once companies have reached 3 & 4
- 2. The model should also be applicable for business support organization, alas with differences /adaptations.





Vetted referrals of investment ready SMEs

Source: Adrie Al Mohamadi





# Thank you for your attention

Special recognition is given to GIZ BIA and ProBATS who funded the financial mechanism study Dagmar Honsbein and Cyril Lombard were contracted to conduct the review





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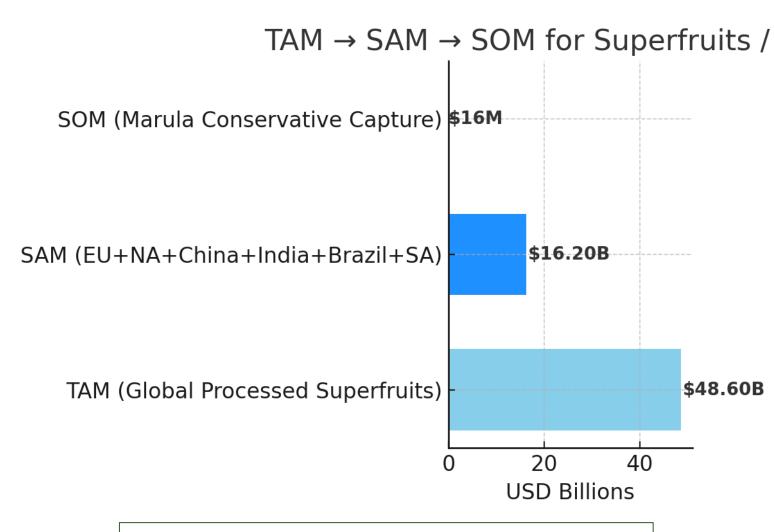


Marula fruit (not including nut/seed oil) as a case study for reflecting on the financial mechanisms to support biotrade



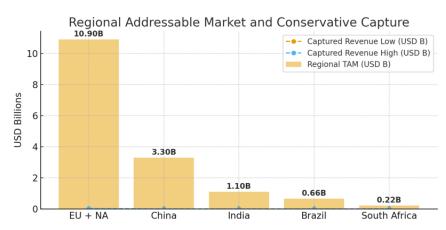






R272,000,000 / year to R816,000,000 / year

#### Global Marula Addressable Market – Conservative View



Conservative Captured Revenue Potential: USD 16–48 M per year (Year 5+)

TAM = Total Addressable Market

SAM = Serviceable Addressable Market

SOM = Serviceable Obtainable Market

Proxy	Consumer products	Ingredient	Primary applications
Açaí	US\$1.27–1.40B (2023) global açaí foods & ingredients	20% <b>US\$254M</b>	Frozen pulp/purée, smoothie bowls/RTD, concentrates, ingredient powders; built on organic + Fair Trade
Acerola extracts	US\$18.8–20.7B (2023– 2024) (extracts across F&B and nutraceuticals)	10% US\$1.9B	Natural <u>vitamin-C</u> / antioxidant in beverages, bakery, meat, supplements
Aronia berries / products	US\$0.60-0.79B (2024)	Juice/concentrate blends, ext strong EU cultivation (Poland t/yr, export-oriented)	
Dragon fruit	US\$0.53B (2024)	20% <b>US\$106M</b>	Purées, colourful blends/RTD, fruit preps

Açaí = US\$254,000,000 = Rand 4,318,000,000 at ingredient level







Açaí berries

# Why not Marula fruit?



Acerola berries



Aronia fruit



#### Publications on Marula fruit, health, nutrition

Marula fruit, pectin and dietary fibre

Thesis

Submitted in fulfilment of the requirements for the degree of doctor at Wageningen University

by the authority of the Rector Magnificus Prof. dr. M. J. Kropff, in the presence of the

Thesis committee appointed by the Academic Board to be defended in public on Friday 25 October 2013 at 11 a.m. in the Aula

#### Penny Hiwilepo-van Hal

Processing of marula (Sclerocarya birrea subsp. Caffra) fruits: A case study on health-promoting compounds in marula pulp

> This is supported by a body of grey and confidential literature

Einbalswe' Botswana' Sibasa' SWA-Namibia' SWA-Namibia Fruit Fruit Fruit Flesh Skin Flesh Skin

Fruits of tropical and subtropical 3 rigin , composition , properties and uses.

Nagy S.; Shaw P.E.; Wandowski W.F.

The puree had a total pectin content of about thrice the concentration present in either the turbid or depectinized juices. Accordingly, the ap-

Florida Science Sou

Late Alfred, Fla.

0 -944961-00-2

➤ Unpublished reports suggest pectins and fibres

> Newer studies don't seem to be interested in these "old fashioned" compounds...

are abundant, but requires confirmation



#### Sclerocarya birrea (Marula), An African Tree of Nutritional and Medicinal Uses: A Review

ABDALBASIT ADAM MARIOD¹ AND SIDDIG IBRAHIM ABDELWAHAB2

Sudan University of Science and Technology, Khartoum North, Sudan Department of Pharmacy, Faculty of Medicine, University of Malaya, Kuala

Convincing array of publications supporting a health positioning around the metabolic syndrome. Molecules and compounds such phenols, polyphenols, epigallcatechins, flavonodis, seem responsible

2 % pectin, considered high

Selection and Processing of Marula Fruit (Sclerocarva

birrea subsp. caffra)

PRELIMINARY NUTRITIONAL ANALYSIS OF MARULA (SCLEROCARYA BIRREA) FRUITS FROM TWO KENYAN PROVENANCES

10%?

2000





## Will Marula be the next superfruit from Africa?

An overview of science supporting new product ideas and what the Marula sector can learn from Baobab industry growth

### 14th September 2023 **Cyril Lombard**







Swiss Confederation

Federal Department of Economic Affairs, Education and Research EAER

State Secretariat for Economic Affairs SECO

#### Marula fruit chemistry, health, nutrition Rich history of traditional use of Marula fruit



Parameters	Pulp	Nut	Functions	FDA	WHO	Reference
Moisture	85.84	4.00-4.17	Serves as essential body part structure, weight, removes food waste while maintaining a body temperature.	2.7-3.7	2.1-2.6	[63,64,69]
Ash	6.37	2.47-4.63	Control hyperolycemia condition in the and maintain acid-alkaline balance blood stream.	NA	5.0	[69,70]
Carbohydrates	61.69	6.38-7.29	Dietary energy contribution of many physiologically active compounds and stimulate insulin resistance and inflammation.	275	301	[46,71]
iber	4.25	2.47	Reduce glucose absorption and amounts of plasma cholesterol to reduce the risk of colon cancer, constipation, hyperolycemia and cardiovascular disease.	28	18-35	[69]
rotein	12.48	26.50-28.36	Promote growth and repair of body cells in immune system. Play an important role in molecular scaffolding to memory as beneficial biological functions.	50	28-65	[71,72]
Lipids	9.68	53.04-57.25	Energy provider, synthesis and repair of vital cell parts to regulate blood pressure.	78	44-77	[71]

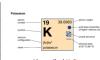




#### Potassium in Marula fruit

Table 2. Potassium content of Marula and other commonly consumed fruits

Fruit	K content (mg)	Fruit weight (g)
Marula flesh	1250	50
Marula Peel	900	50
Apricots (dried)	814	70
Banana	467	118
Dates	542	83
Kiwi	252	76
Melon, cantaloupe	494	160
Orange	237	131



hence symbol "K"

Inflammatory Bowel Disease People suffering from IBD are less able to absorb nutrients a be required to take a potassium supplement to ensure they are receiving enough

> Infants 7 months - 12 months: 700 mg/day Children 1 -3 years: 3 grams (3,000 mg)/day Children 4 - 8 years: 3.8 grams (3,800 mg)/day Children 9 - 13 years: 4.5 grams (4.500 mg)/day Adults 19 years and older: 4.7 grams (4.700 mg)/day

> Infants birth - 6 months: 400 mg/day

> Pregnant women: 4.7 grams (4,700 mg)/day

Breastfeeding women: 5.1 grams (5,100 mg)/da

ABioS A

#### Marula fruit, phytochemicals and health



Sclerocarya birrea: Review of the pharmacology of its

antidiabetic effects and toxicity



Phenolic composition of Flacourtia indica, Opuntia megacantha and Sclerocarva birrea

A.R. Ndhlala, A. Kasiyamhuru, C. Mupure, K. Chitindingu, M.A. Benhura, M. Muchuweti Department of Biochemistry, University of Zimbabwe, P.O. Box MP167, Mt. Pleasant, Harare, Zimbabw



Sclerocarya birrea (Marula), An African Tree of Nutritional and Medicinal Uses: A Review

ABDALBASIT ADAM MARIOD1 AND SIDDIG IBRAHIM

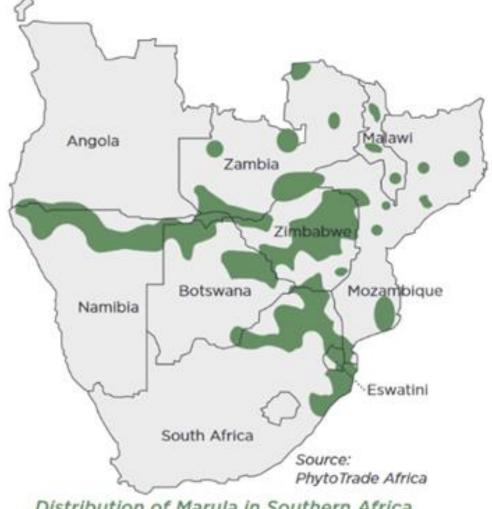
<sup>1</sup>Department of Food Science and Technology, College of Agricultural Studies, Sudan University of Science and Technology, Khartoum North, Sudan Department of Pharmacy, Faculty of Medicine, University of Malaya, Kuala











Distribution of Marula in Southern Africa



# How much Marula is there?





An assessment of the marula (Sclerocarya birrea) resource in the Binga, Hwange and Beitbridge districts of Zimbabwe



Submitted to Bio-landvation Zimbabwe Clare Quije. Jonathan Whitaker Scott Richardson Alexander Melke December 2014

Contents



Prepared by: Saskia den Adel CRIAA SA-DC

For: the Indigenous Plants Task Team (IPTT)

July 2010

#### Marula Resource Survey

A report on the Sclerocarya birrea tree population and the availability of its fruits in Northcentral Namibia

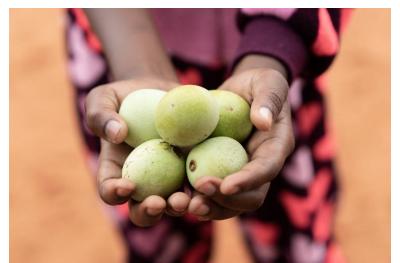
It was estimated that in principle, people would be willing and able to sell:

- ✓ between 570T and 940T in the EWC associations directly surrounding the factory
- ✓ between 8'000T and 13'500T in the 10'000 households surrounding the factory
- ✓ between 6'000T and 10'000T amongst the whole EWC membership, and
- ✓ between 85'000T and 141'000T in the marula producing areas in North-central Namibia

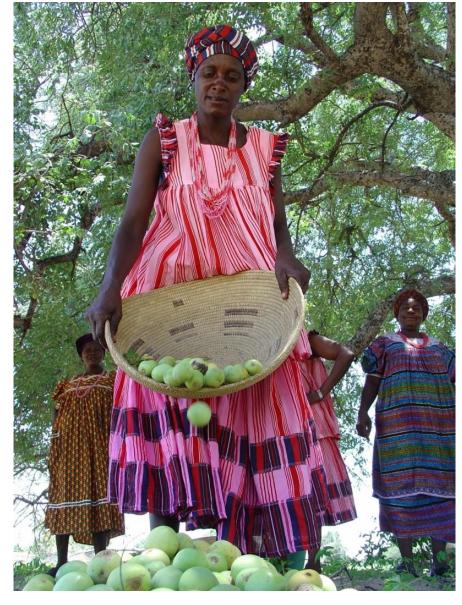
Marula appears to be abundant











Marula is a peoples' resource



- 1. There is enormous market potential as assessed by the "superfruit" category and selected proxies like Açaí
- 2. Marula fruit has the properties that could allow it to become a superfruit, or a unique flavour for beverages, or and ingredient in other health and wellness products
- 3. Marula fruit is abundant (the most abundant BioPANZA species?) occurring across Southern Africa. There are tens of thousands of people who have Marula on their land and have interesting associated traditional knowledge of the fruit, and are interested in being part of a value chain from source to the consumer



But how do we pull all these pieces together and finance it?



### Meso level

What needs to be done at the sector level?



### DRAFT Marula Fruit Sector Development Plan - Current Ideas for 1 to 3-year Plan

Pillar	Notes of selected activities	Selected costs
Market Development &	Establish partnerships, collaboration between local, regional and	R1 million
Promotion	international companies	[€50K]
	Cooperation with SIPPO, IPD	
Sustainable Supply	<ul> <li>Developing innovative solutions for ABS permits (including primary</li> </ul>	R6 million
Chain Development	producers, farmers, harvesters, landowners as TK holders)	[€300K]
	<ul> <li>Resource assessments considering issues specific to Marula fruit</li> </ul>	
	selection, varieties, emerging quality requirements	
	<ul> <li>Support to farmer groups to establish quality and reliable supply,</li> </ul>	
	scaling through agriculture	
	Conservation practices	
Product Innovation &	<ul> <li>Collaboration between universities, incubators, SMMEs and industry</li> </ul>	R5 million
Development	to address current product challenges and develop potential as a	[€250K]
	superfruit, food and beverage ingredient, local products	
	Curation of latest science, IP information (BioMoT)	
Quality, Standards &	<ul> <li>Finalisation of EU NFR "master dossier" as basis for global market</li> </ul>	R9 million
Regulatory Compliance	access and compliance for FBO members	[€450K]
	<ul> <li>Technical support to develop and operate Master Dossier model,</li> </ul>	
	ongoing compliance management	
	Establish and manage industry standards	
Coordination,	<ul> <li>Complete proposal with rationale for the "Food Business Operator"</li> </ul>	R1 million
Governance &	as an association, operating model	[€50K]
Investment	Launch FBO with board of directors	
	<ul> <li>Raise funds to implement SDP and manage process</li> </ul>	
	<ul> <li>Establish M&amp;E system linking to conservation, SDGs and KMGBF</li> </ul>	
	goals and targets, UNFCCC, jobs and other targets	





Sector Development Plan Pillar	Selected costs
Market Development &	R1 million
Promotion	[€50K]
Sustainable Supply Chain	R6 million
Development	[€300K]
Product Innovation &	R5 million
Development	[€250K]
Quality, Standards &	R9 million
Regulatory Compliance	[€450]
Coordination, Governance &	R1 million
Investment	[€50K]
Total	R22 million
	[€1.1 million]

Significant costs derive from the requirements of the Nagoya Protocol (ABS permits and agreements, national and international) – we need to negotiate and develop an effective ABS methodology for the sector

Commercialising novel products from plant biodiversity incurs statutory requirements to comply with regulations in target territories – Non-tariff Measures. Without addressing these, market opportunities are limited

What financial or other support mechanisms are there to support these sector-level costs?



### Micro level

What kind of support is needed at the individual SMME level?



### Building a pipeline of SMEs within the biotrade sector

1. Emerging



2. Established



3. Growth ready



4. Fully compliant for local and export market

Social impact Economic impact



### Biodiversiy based value chain model

from the field to the product



#### Natural environment

#### Ingredients

#### Consumer products

### N ....

Natural / social environment



- Biodiversity, ecosystem services
- Taxonomy, botany
- Resource
   assessment
- Environment, mgmt, plans
- Rural economy structure

Plant species innovation



- Traditional knowledge
- Scientific literature
- Phytochemistry
- Efficacy trials
- Intellectual
   Property (IP)
- Preprocessing, stocktaking
- Regulations (incl. ABS)

cies on



Raw material

trade

- Sustainable production and
- harvesting
  Traceability
- (Organic)
   Contification
- QA & QC, R&D, standards
- Fair and ethical trade schemes

Ingredient manufacture



- Good manufacturing practices, factory
- standards
   Operations:
- Certification Skills, equipment
  - Manufacturing
     Value addition
     / economics
    - Financial management

Ingredient trade



- Export permits, logistics
   Distribution
  - Market access, compliance
  - Marketing
     Sales, pricing, negotiations
  - Business relations

Product innovation



- R&D, IP
   Product
- conceptsFormulations
- Packaging & labelling
- Performance efficacy
- Product regulatory compliance

Product manufacture



- Good manufacturing practices, factory
- standards
  Supply
- Supply capacity economics
- Manufacturing technology
   QA & QC
- Finance and investment plans

Product marketing & sales



- Market intelligence
- Sales, distribution
- MarketingRegistration,
- approvalBranding, IP
- Labelling compliance
- Business plans

Bearing in mind the categorization issues highlighted in the Market Access Cluster

And that the value chain must function for the sector to be able to grow



## Voices from the Marula resource areas



## Investor and funder reactions, reflections



## Way forward





### Thank you for your attention

Special recognition is given to GIZ BIA who funded the financial mechanism study Cyril Lombard and Dagmar Honsbein was contracted to conduct the review



## Subject to time: Some additional slides



# Example from the Amazon

PHYTOTRADE AFRICA

Açai (Euterpe oleacea)





## Sustainability

- Rainforest reserves
- Cooperatives, associations
- Certified organic
- Fair trade
- Partnerships, supply agreements
- Local manufacturing of value added ingredients









# Innovation is important

Espacenet patent search "Euterpe oleracea" + 50 entries





(54) Title: PREPARATION AND PHARMACEUTICAL USE OF EUTERPE OLERACEA (ACAI) EXTRACT COMPOSITIONS

(57) Abstract: The present invention deal with a process to obtain a decoction from Euterpe oleracea fruits and stones; process to obtain a hydro-alcoholic extract from the decoction; process to obtain a lyophilized and/or spray dried from the hydro-alcoholic extract; pharmaceutical preparations containing the decoction and/or the before mentioned extracts and therapeutic utilization of the preparations in the prevention and treatment of arterial hypertension and other cardiovascular diseases. The extracts induced a significant vasodilator effect in the isolated vascular mesenteric bed of the rats. Capsules and tablets were prepared with the decoctions and lyophilized and or spray dryer of the extracts.

(57) Abstract: The present invertion deal with a process so obtain a decoction from Euerope oleracea finite and atomer, process to obtain a hyptra-electholic extract from the decoction: process to obtain a hyptra-electholic extract process and the decoction and/or the before mentioned extracts and therefore enterings the extracts and the extract process in this story of the preparations containing the decoctions and/or the before mentioned extracts and these intrinsic utilization of the preparations in the prevention and treatment of arterial hyperiension and other cardiovascular diseases. The extracts induced a significant vascultant effects in the isolated vascular resemble of the rats. Capsules and tablets were prepared with the decections and hypothilated and or egrey deper of the extracts.



# Science, health wellness



Table 10: New product launches containing Açaí by functional claim

Functional Claims	Claim frequency	
Digestive (Functional)	84	
Immune System (Functional)	68	
Cardiovascular (Functional)	38	
Brain & Nervous System (Functional)	24	

2,363 products containing Açai were developed and launched

Table 8: New product launches containing Açai by company (top 20 only)

Top 20 companies	Number of launches
Sambazon	55
Royal Gypsy Tea	29
Rio Polpas Ind. e Com.	28
Perfekt	26
Powerbrands	26
Stash Tea	24
The Healthy Beverage Company	24
Unique Beverage	23
Honest Tea	22
Genesis Today	19
Ocean Breeze Universal	19
Glacéau	18
The Berry Company	18
Talking Rain Beverage	18
Vrumona	18
Refrigerantes Convenção	18
Albert Heijn	17
Maiauatá	17
Parmalat	16
Target	15





### Product launches

### Blueberry & Açai Infusion

Record ID: 1706513

Company: Tata Global Beverages

Brand: Tetley Superfruits Category: Hot Beverages

Sub-Category: Tea

Country: Switzerland Store Name: Migros Store Type: Supermarket

Store Address: Schönbühl 3321
Date Published: Jan 2012
Product source: Shopper

Launch Type: New Product
Price in local currency: 3.5

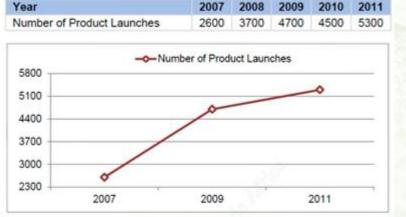
Price in US Dollars: 3.86

**Price in Euros:** 2.87 **Bar Code:** 5014328074792



Table 7: New product launches containing Açaí by country (top 10 only)

Country	Number of launches
USA	1,125
Brazil	524
Canada	271
UK	136
Netherlands	99
Germany	64
Australia	37
Finland	32
Poland	31
Mexico	29





# Investment to get Sambazon going



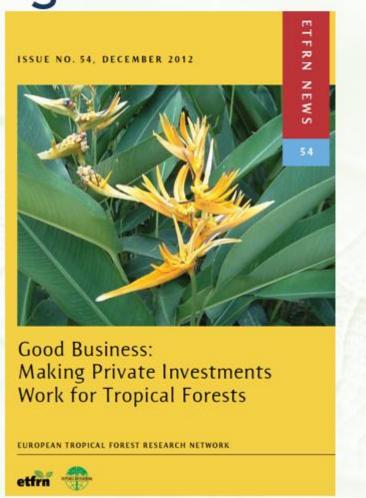
- Brazilian and international donor support to NTFP local harvesters, resource management, supply chain, certification
- Significant public sector/donor funds
- Sambazon (Saving and Managing the Brazilian Amazon), 2000
- Athletes in extreme sports
- 2003 = 350 retailers
- 2004 = 1,000
- Private sector investment \$200,000 ("angel" investors, co-financiers)
- Leveraged additional financing OPIC, investors in organics



# Investment to get Sambazon going

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- EcoEnterprises Fund, Root Capital, Union Bank of California and the project principals.
- Date Invested:
   October 6, 2003
- 2003 2008 = more than US\$10 million sales
- Loan repaid October 2007





# Investment to scale up

Dec. 2008: Sambazon Announces
Private Equity Funding from Verlinvest







"We help scale great companies and create global opportunities" Investment probably \$25,000,000 plus

Stonyfield Farms



## Jump to 2025











Original Açaí Amazon **Energy Drink** 

**Original Blend Frozen** Acaí Superfruit Packs

Frozen Açaí Bowl

Mango Passion Fruit Acai Berry Frozen Sorbet

As of May 2025, Sambazon's estimated annual revenue is approximately \$75 million, with a workforce of around 537 employees across five continents. The company has raised a total of \$115 million in funding to date . In March 2024, Sambazon acquired SunOpta's açaí and smoothie bowl business, a strategic move aimed at enhancing its product portfolio and doubling its production capacity. LeadIQ Tracxn The Business Research Company





### Thank you for your attention

